

With **LIVE** translated captions

WEBINAR

# Procurement process for medical equipment and service delivery

Wednesday

JULY

12

2pm

UTC

10am

NY

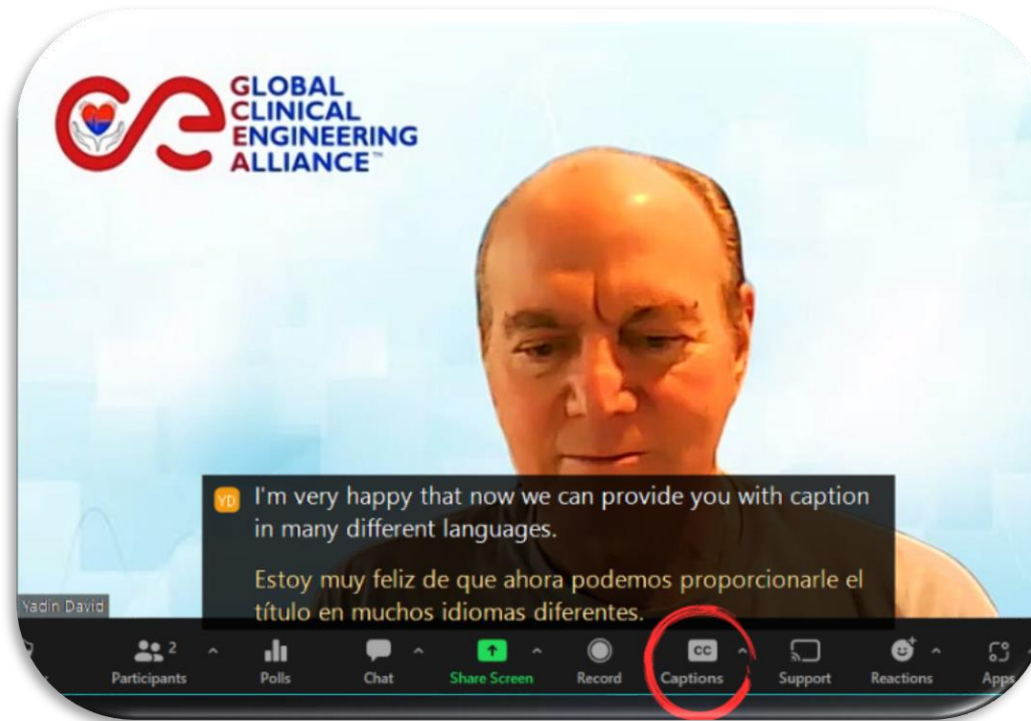


Register for free: <https://tinyurl.com/GCEA-procurement>





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# Procurement process for medical equipment and service delivery

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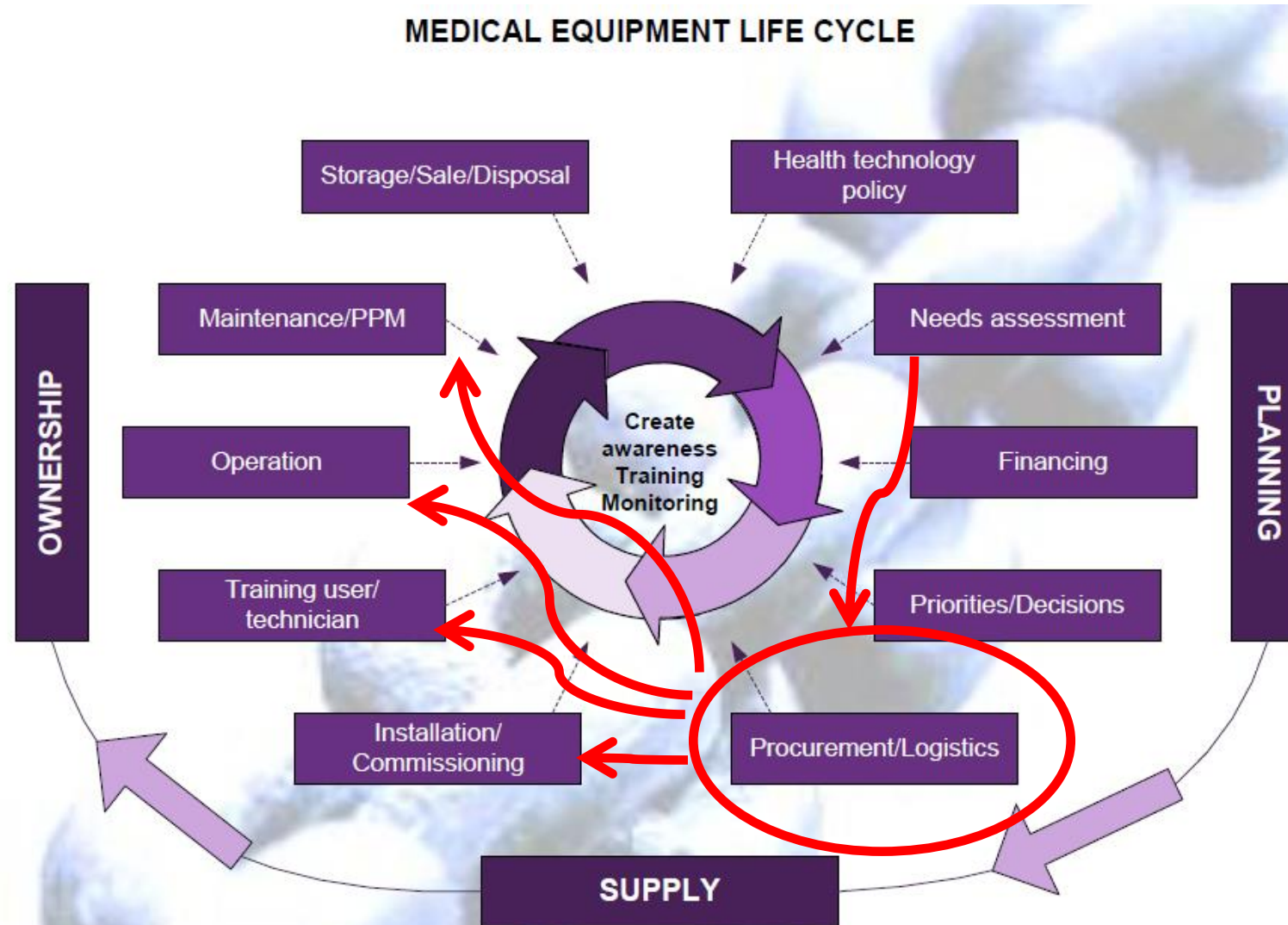
# Medical Devices – Specification and Evaluation

Andrew Gammie

DPhil CEng MIET CSci MIPEM

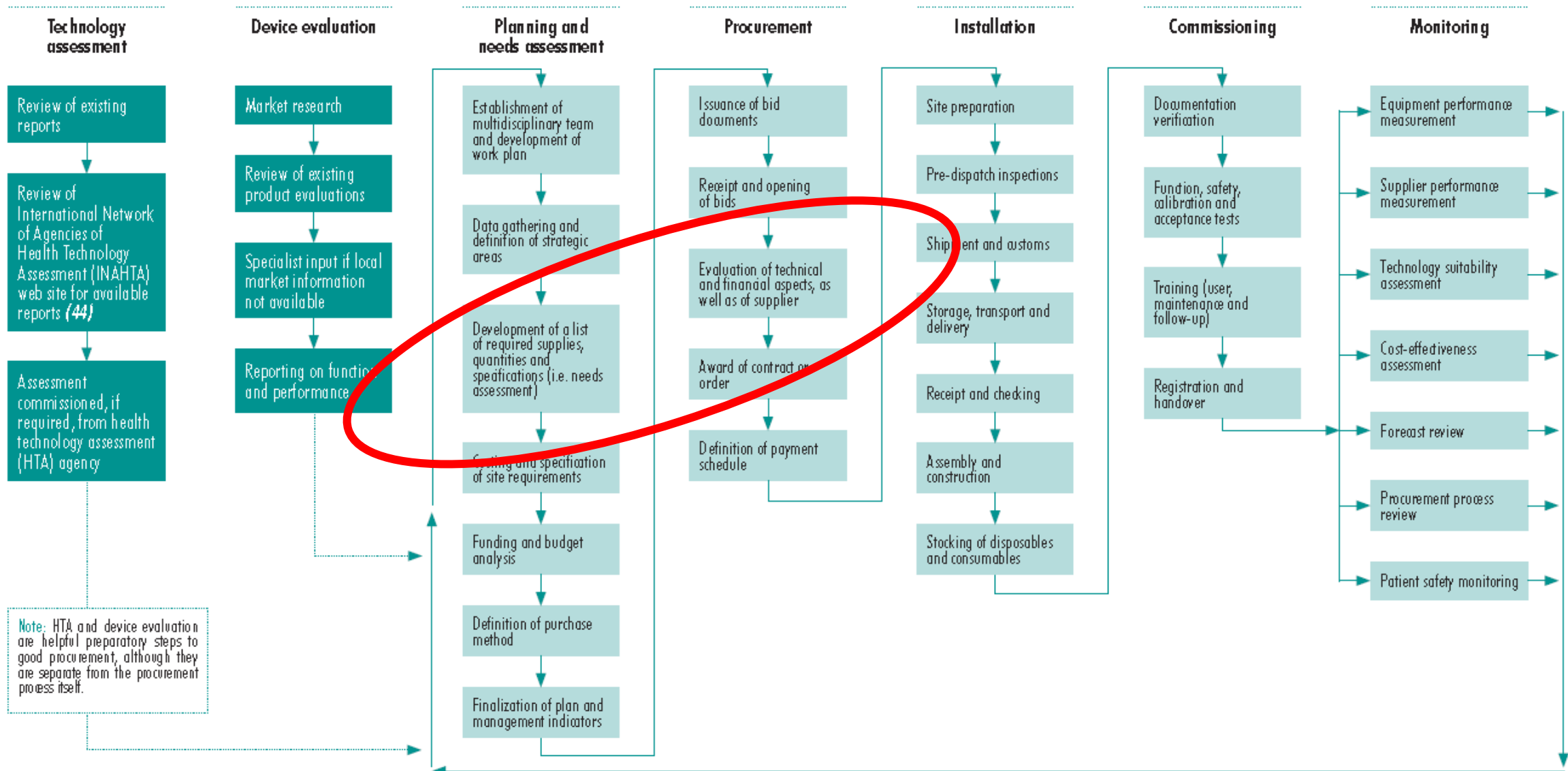
Clinical Engineer, Fishtail Consulting Ltd, UK

# Specification and evaluation of bids – part of the whole



- *Good procurement brings:*
  - **safe, quality healthcare services**
  - **the best deal for the organization's needs**
  - **timely delivery and handover**
  - **satisfactory delivery, installation, commissioning and training**
  - **effective payment and warranty**
  - **satisfactory after-sales service**
  - **greater interest in submitting offers in the future**
  - **transparent and trustworthy systems**
- *The right product of the right quality at the right price of the right quantity at the right place and time (Bailey, 1994)*

# WHO Procurement Process Guide 2011





# Garbage in, garbage out

Computer software.....

...and procurement

“To obtain the **right product or service**  
..... a clear specification is required.”

WHO Procurement Process  
Resource Guide 2011



# Poor procurement - examples

- Pulse oximeter with disposable probes
- user manuals in German
- 120V mains supply

# Specifications - goals

- Get what you want
- Sufficient quality
- Good value

- Get what you want
- Sufficient quality
- Good value

# Get what you want

- Describe function
  - What does it do? (Not “how?”)
  - Check with users

- Get what you want
- Sufficient quality
- Good value

# Get what you want

- Describe function
- Describe clearly
  - Standard names
  - 'Must / shall' not 'should'
  - One item at a time
  - Use testable words
    - E.g. not 'modern', 'fast'

- Get what you want
- Sufficient quality
- Good value

# Get what you want

- Describe function
- Describe clearly
- Describe fully
  - Use template to remember:
    - spares, accessories, power, environment, training, manuals, standards

- Get what you want
- Sufficient quality
- Good value

# Get what you want

- Describe function
- Describe clearly
- Describe fully
- Write to evaluate
  - Will I know when I have the right device?

# Specifications - goals

- Get what you want
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- Get what you want
- Sufficient quality
- Good value

# Sufficient quality

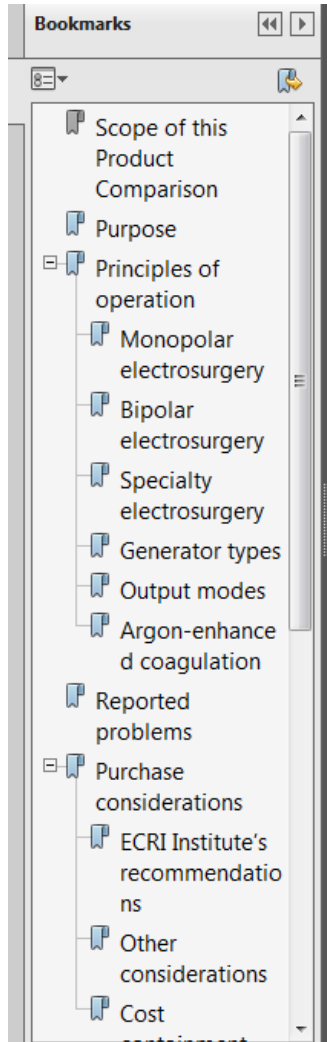
- Set limits and ranges
  - What is actually needed?

- Get what you want
- Sufficient quality
- Good value

# Sufficient quality

- Set limits and ranges
- Get help
  - Use but don't copy:
    - Other specifications
    - Manufacturer specifications
    - ECRI

# ECRI Healthcare Product Comparison System



## Healthcare Product Comparison System

**ECRI**Institute  
The Discipline of Science. The Integrity of Independence.

### ▶ Electrosurgical Units; Argon-Enhanced Coagulation

#### Scope of this Product Comparison

This Product Comparison covers electrosurgical units (ESUs) that are used in most hospital operating rooms (ORs); low-power and special-purpose ESUs that perform one function exclusively (e.g., cutting, coagulating); ESUs that administer argon-enhanced coagulation; and stand-alone gas-delivery units that can provide argon-enhanced coagulation when used with certain ESUs. This report excludes accessories such as active and return electrodes, which are frequently purchased from sources other than ESU manufacturers.



#### Purpose

ESUs are used for surgical cutting and for controlling bleeding by causing coagulation (hemostasis) at the surgical site. They deliver high-frequency electrical current through an active electrode tip, causing desiccation, vaporization, or charring by resistive heating in the target tissue.

# ECRI Healthcare Product Comparison System

Chart A: Electrosurgical Units

MODEL	ECRI INSTITUTE'S RECOMMENDED SPECIFICATIONS <sup>1</sup> Electrosurgical Units	AARON/BOVIE	AARON/BOVIE	AARON/BOVIE
		Aaron A1250	Aaron A2250	Aaron A800EU : A900
WHERE MARKETED		Worldwide	Worldwide	Worldwide
FDA CLEARANCE		Yes	Yes	Yes
CE MARK (MDD)		Yes	Yes	Yes
GENERATOR TYPE	Solid-state	Solid-state	Solid-state	Solid-state
FREQUENCY, kHz	Typical: 300-1,000	357-800	490	550
<b>OUTPUTS</b>				
Monopolar	Isolated	Isolated	Isolated	Ground referenced
Handswitch	Yes	Yes	Yes	Yes
Footswitch	Yes	Yes	Yes	Yes
Bipolar	Preferred	Yes	Yes	Yes
<b>MODES</b>				
Monopolar		Pure, blend, coagulate, fulgurate	Pure, blend, pinpoint, spray	Coagulate, desiccate, fulgurate
Cut				
Maximum watts at (rated $\Omega$ )	300	120 (500)	200 (300)	NA
Maximum voltage, Vp-p	2,000	2,500	2,500	NA
Coagulate				
Maximum watts at (rated $\Omega$ )	120	80 (1,000)	120 (500)	30 (1,000)
Maximum voltage, Vp-p	6,000	4,500, 6,500	3,500	10,000
Bipolar		Coagulate	Coagulate	Coagulate
Cut				
Maximum watts at (rated $\Omega$ )		NA	NA	NA
Maximum voltage, Vp-p		NA	NA	NA
Coagulate				
Maximum watts at (rated $\Omega$ )	50	30 (200)	80 (150)	30 (200)

# Specification libraries available

- ECRI [www.ecri.org](http://www.ecri.org)
  - US-based
  - Subscription service
  - Comparisons and guidelines
- UNICEF <https://supply.unicef.org/>
  - Fixed catalogue
  - Specifications therefore limited
- CENETEC <http://www.cenetec.salud.gob.mx/contenidos/biomedica/cet.html>
  - Useful spread of devices
  - Spanish language
- AFIB <https://afib.asso.fr/>
  - French language
- India: <https://nhsrcindia.org/technical-resource>
- WHO – 74 items
  - <https://www.who.int/publications/m/item/who-technical-specifications-for-61-medical-devices>

# WHO template

	A	B
2		<b>MEDICAL DEVICE SPECIFICATION</b> <i>(including information on the following where relevant/appropriate, but not limited to)</i>
9		<b>NAME, CATEGORY AND CODING</b>
23		<b>PURPOSE OF USE</b>
28		<b>TECHNICAL CHARACTERISTICS</b>
32		<b>PHYSICAL/CHEMICAL CHARACTERISTICS</b>
36		<b>UTILITY REQUIREMENTS</b>
38		<b>ACCESSORIES, CONSUMABLES, SPARE PARTS, OTHER COMPONENTS</b>
44		<b>PACKAGING</b>
49		<b>ENVIRONMENTAL REQUIREMENTS</b>
51		<b>TRAINING, INSTALLATION AND UTILISATION</b>
56		<b>WARRANTY AND MAINTENANCE</b>
62		<b>DOCUMENTATION</b>
64		<b>DECOMMISSIONING</b>
66		<b>SAFETY AND STANDARDS</b>
70		

# WHO

9	2	Generic name	Centrifuge
10	3	Specific type or variations	N/A
11	4	GMDN name	General-purpose table-top centrifuge
12	5	GMDN code(s)	36465
13	6	GMDN category	04 Electro mechanical medical devices 16 Laboratory equipment
14	7	UMDNS name	Centrifuges, Table-top, Low-Speed
15	8	UMDNS code	18-264
26	<b>TECHNICAL CHARACTERISTICS</b>		
27	18	Detailed requirements	<ol style="list-style-type: none"> <li>1. Maximum speed to be at least 10,000 revolutions per minute (rpm).</li> <li>2. User operated timer to allow up to at least 60 min. operation before automatic stop.</li> <li>3. Tachometer display of rpm required, with accuracy of better than 10%.</li> <li>4. Supplied with both fixed-angle and horizontal (swinging bucket) rotor fittings.</li> <li>5. At least six samples to be contained at one time.</li> <li>6. A single size of sample tube is acceptable, which must be within the range 5 ml to 15 ml.</li> <li>7. Electric braking feature incorporated.</li> <li>8. Lid interlock required, locking lid while motor is running.</li> <li>9. Power on button to be mounted on front panel.</li> <li>10. Brushless motors are preferred.</li> <li>11. Refrigeration is not required.</li> <li>12. Closed lid security system during operation.</li> </ol>
	19	Display parameters	<ol style="list-style-type: none"> <li>1. Alert indicators are required for imbalance, lid open and cycle complete.</li> <li>2. Timer display required, showing cycle time remaining.</li> </ol>

- Get what you want
- Sufficient quality
- Good value

# Sufficient quality

- Set limits and ranges
- Get help
- Decide what matters
  - Leave out unnecessary



# Specifications - goals

- Get what you want
- Sufficient quality
- **Good value**

- Get what you want
- Sufficient quality
- Good value

# Good value

- Allow competition
  - No brand names, no precise values

- Get what you want
- Sufficient quality
- Good value

# Good value

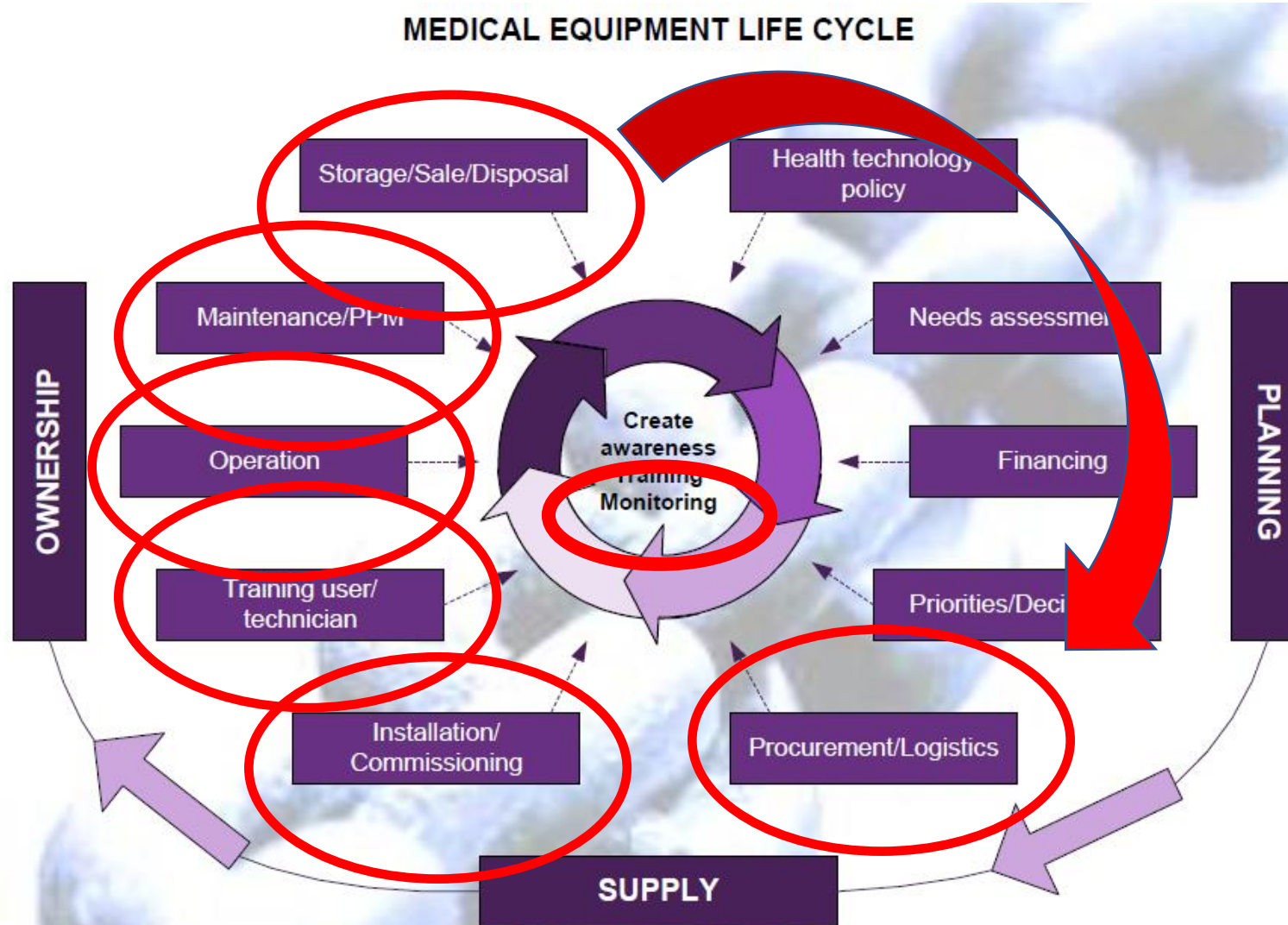
- Allow competition
- Know what's out there
  - ECRI
  - Internet search
  - Pre-bid meeting

- Get what you want
- Sufficient quality
- Good value

# Review before sending

- Check it makes sense
- External review
- Aim for evaluation

# Completing the picture



# Good Specifications

## Get what you want

Describe function

What does it do? (Not “how?”)

Check with users

Describe clearly

Standard names

‘Must / shall’ not ‘should’

One item at a time

Use testable words, e.g. not ‘modern’, ‘fast’

## Sufficient quality

Describe fully

Use template to remember

Write to evaluate

Will I know when I have the right device?

Set limits and ranges

What is actually needed?

Get help

Use others but don’t copy

Decide what matters

Leave out unnecessary

## Good value

Allow competition

No brand names, no precise values

Know what’s out there

ECRI, Internet search, Pre-bid meeting

# Evaluation – checking the bid submissions

- Develop a good recording system
  - Step by step through specification and bid response
  - Who said what, when
- Ensure evaluator does not see prices
- Check certificates
  - e.g. BSIF [Is-it-Genuine-2023.pdf](#)
  - Use notified bodies web services
- Ask for clarifications
  - e.g. “Please state if the spares pack includes batteries”
- Make clear final recommendation:
  - Acceptable / Not acceptable

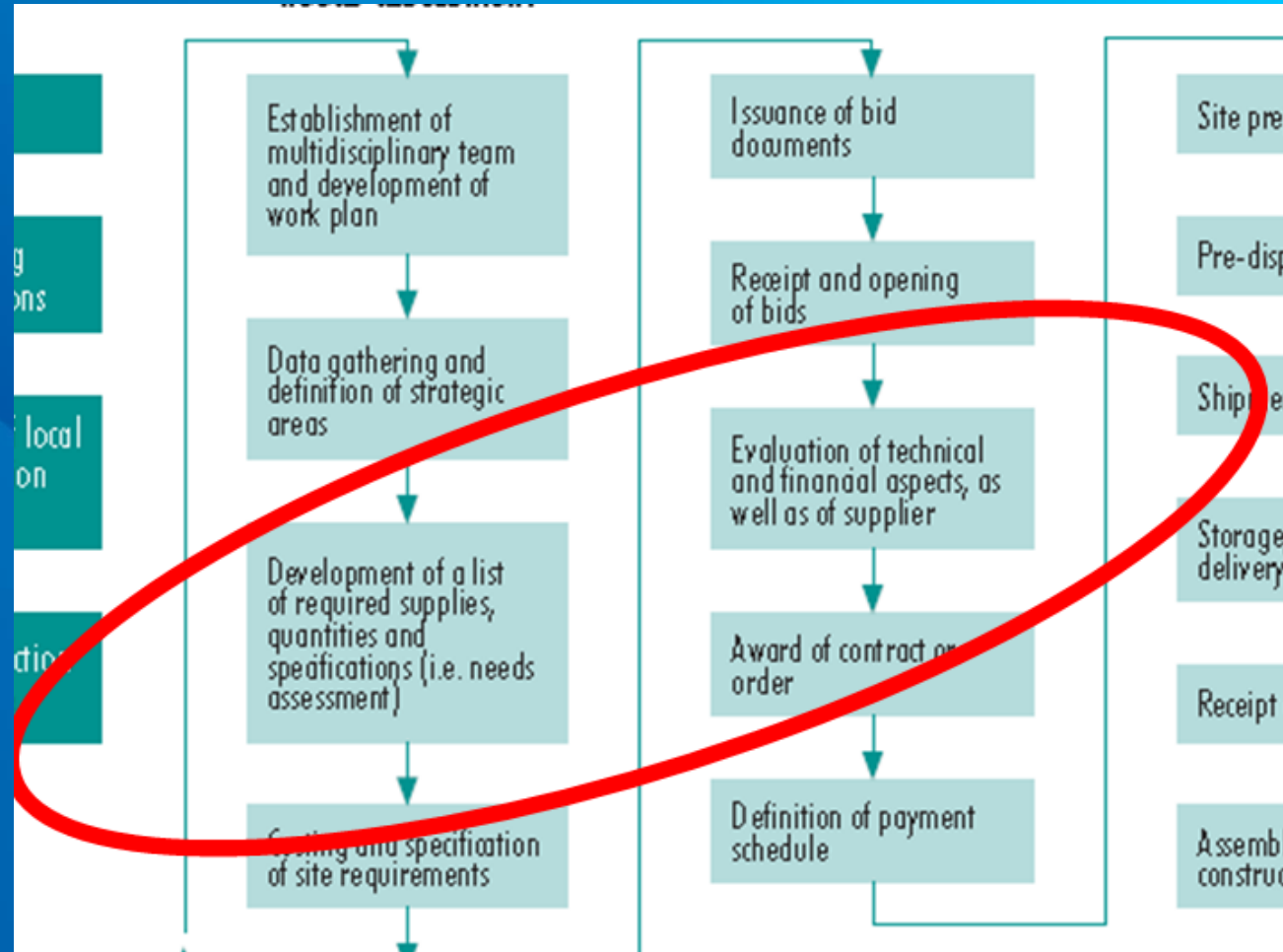


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Valid until: Aug. 31, 2022







# Procurement Process for Service Delivery

Adrian Richards

Board Member, College of BME, Engineers Australia

Member, National Committee on Clinical Engineering, Engineers Australia

Collaborator IFMBE, Clinical Engineering Division

# The Australian Context

- Tertiary Healthcare is largely public, being funded and run by the government
- Treatment is free of charge
- The majority of Clinical Engineers are government employees
- A private healthcare system runs in parallel for those who choose to take out private insurance

# Selecting CE Service Providers - Scenarios

- 1 A full CE service
  - Most common in the private system, small hospitals or chains
- 2 Some elements of an established in-house service
  - Very common in the public system

# Full CE service

- Small hospitals in which setting up a comprehensive service is not viable
- Bring strengths of a large provider in terms of skill set and systems/processes
- In principle strategy – contracting of support services
- Political agenda

# Elements of an Existing Service

- Support of complex technologies
- Reducing cost for limited installed base
- Managing staffing resource
- Lack of training/software accessibility (right to repair)
- Mitigating financial risk or uncertainty
- Reliable access to upgrades
- Making best use of existing skill set

# Whole Service – Key issues

- Clearly specify scope of service via a formal process
  - Technologies that are included and excluded – process to vary this
- Organisational expectations beyond HTM – e.g. committee roles, R and D support
- Service levels including performance and hours
- Number and level of staff – relationship to meeting KPIs
- Review process including client satisfaction
- Duration of contract and right of renewal
- Dispute resolution

# Elements of an Existing Service

- Greater focus on operational and performance elements
- Response times and up-time guarantees – capacity to handle work
- Personnel undertaking work – qualifications and experience
- Reporting arrangements
- Dispute resolution
- Contract vs fee for service
- Reference clients – how to assess

# Elements of an Existing Service

## Note

- In this scenario you may not be getting a CE service by the true definition, but rather a repair and maintenance service
- Support under a vendor contract is a good example of this
- Nothing wrong with this, but you need to be aware of the difference



# Key Take Home Messages

- Be very clear on your expectations and gain evidence that a provider can fulfil them competently
- Ensure a provider has capacity to fulfil their obligations appropriately
- Assess past performance at other sites
  - Speak to many clients not just selected ones
  - Use your networks
- Get a “feel” for the service provider and your ability to work with them



# Thank You

Questions or Discussion  
akrichards78@gmail.com



Q&A



A list of additional topics and dates for next webinars will be soon announced through email campaign and on our website [www.GlobalCEA.org](http://www.GlobalCEA.org)

THANK YOU  
for your participation